

Finance Department Procurement Division

STRATEGIC PLAN 2023-2025

**CORAL
GABLES**®
THE CITY BEAUTIFUL

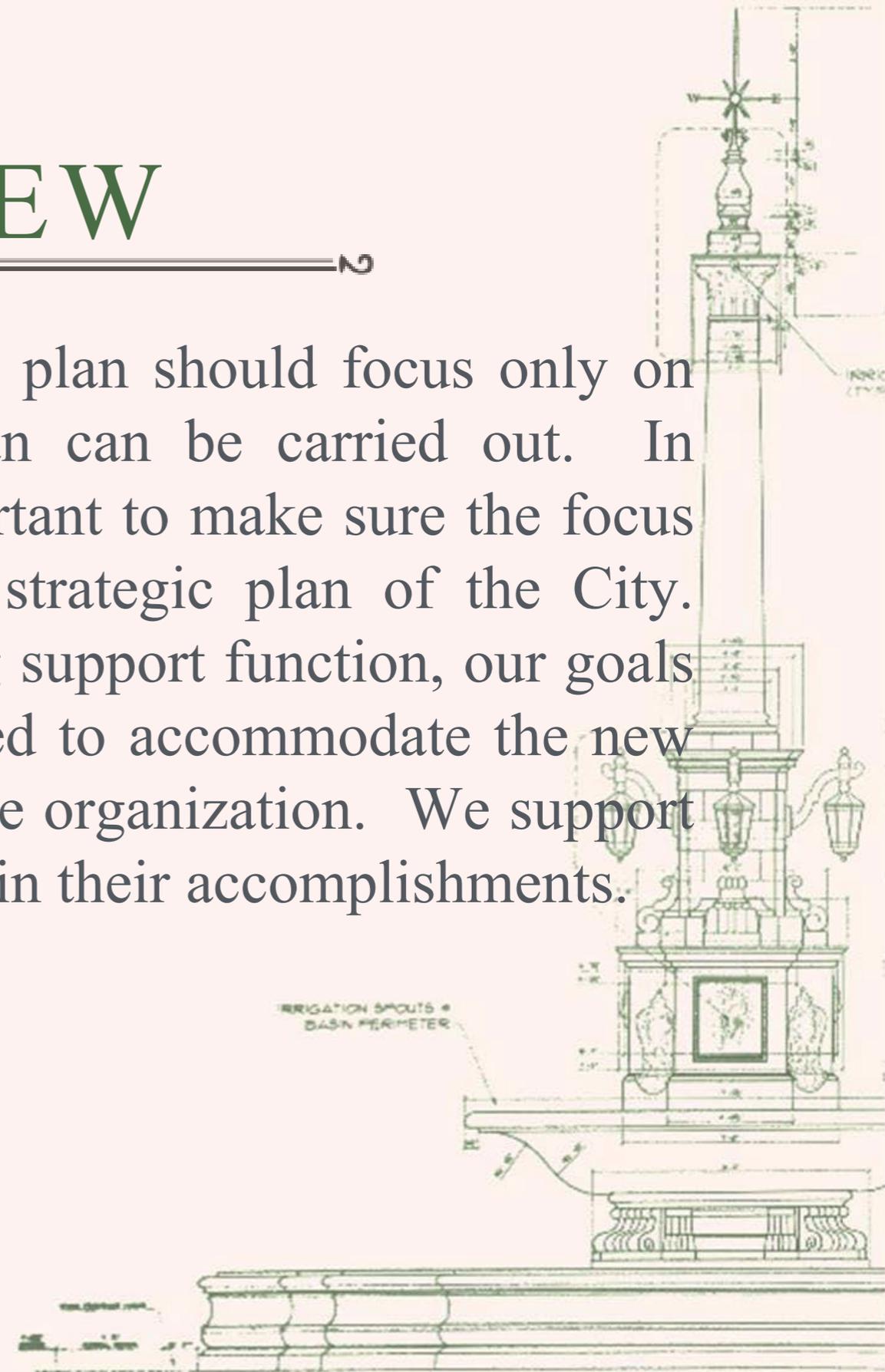


Plan Overview



OVERVIEW

- The goal of a Strategic Procurement plan should focus only on what is important but how the plan can be carried out. In focusing on this approach, it is important to make sure the focus is closely aligned with the overall strategic plan of the City. Since Procurement plays an on-going support function, our goals will continue to evolve and be shaped to accommodate the new and every changing goals of the entire organization. We support the overall vision and play a key role in their accomplishments.



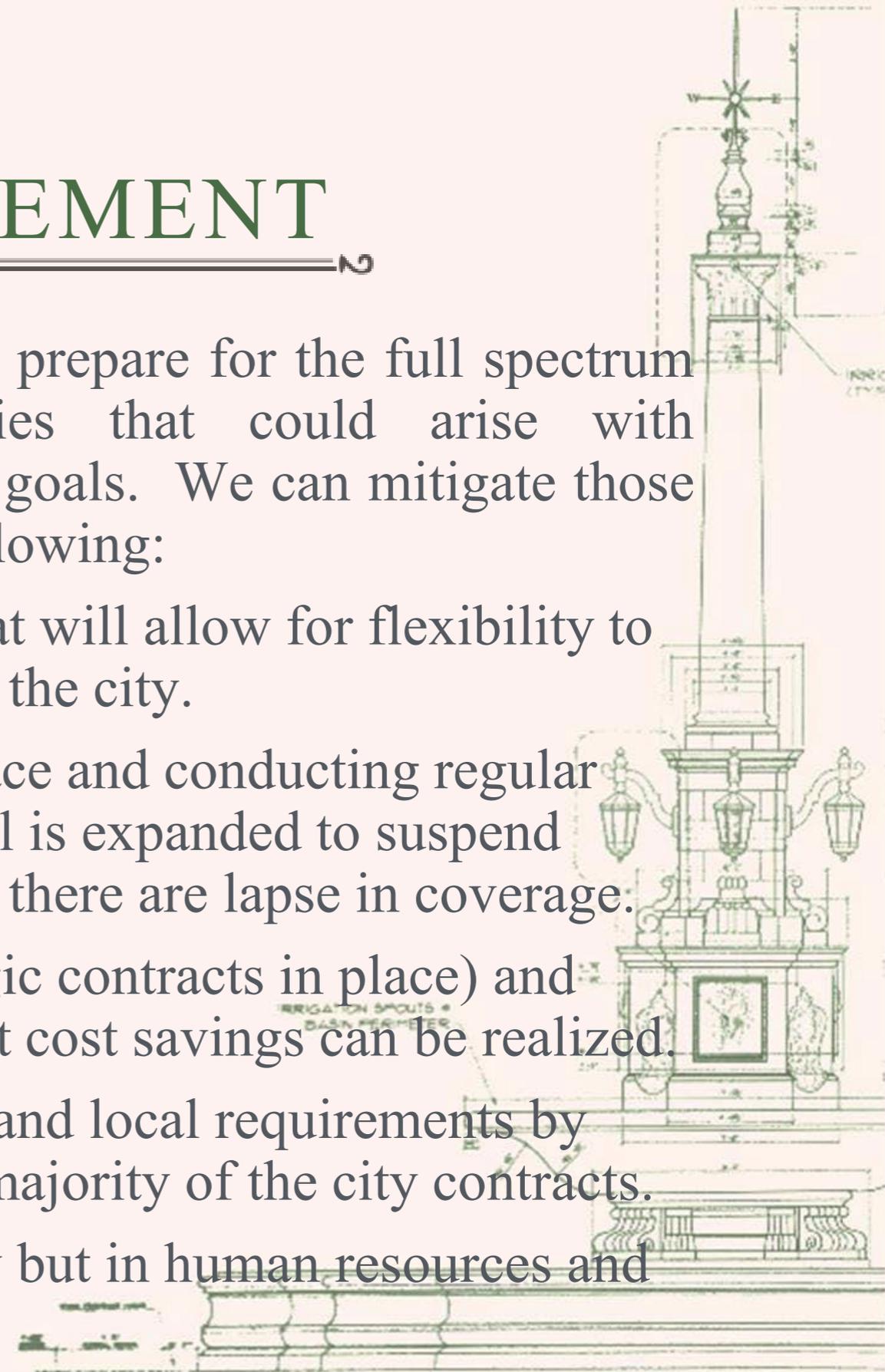
A photograph of a classical building, likely a government or institutional structure, featuring a prominent clock tower with two clock faces. An American flag is visible in the upper left corner. The building has a curved portico with several columns and a balcony with a decorative railing. In the foreground, a bronze statue of a man in a suit stands on a stone platform. The sky is blue with some clouds.

*Integration of
Risk
Management*

RISK MANAGEMENT

The focus of this goals is to anticipate and prepare for the full spectrum of potential problems and opportunities that could arise with accomplishing any number of the citywide goals. We can mitigate those risks by making sure we incorporate the following:

- Appropriate statutory authority limits that will allow for flexibility to accomplish the key goals established for the city.
- Having standard risk requirements in place and conducting regular reviews of those requirements. This goal is expanded to suspend vendor and the associated services when there are lapse in coverage.
- Leveraging opportunities (having strategic contracts in place) and mandating joint efforts where the biggest cost savings can be realized.
- Focus on compliance with federal, state and local requirements by incorporating federal requirements in a majority of the city contracts.
- Resource Availability (not just monetary but in human resources and talents)



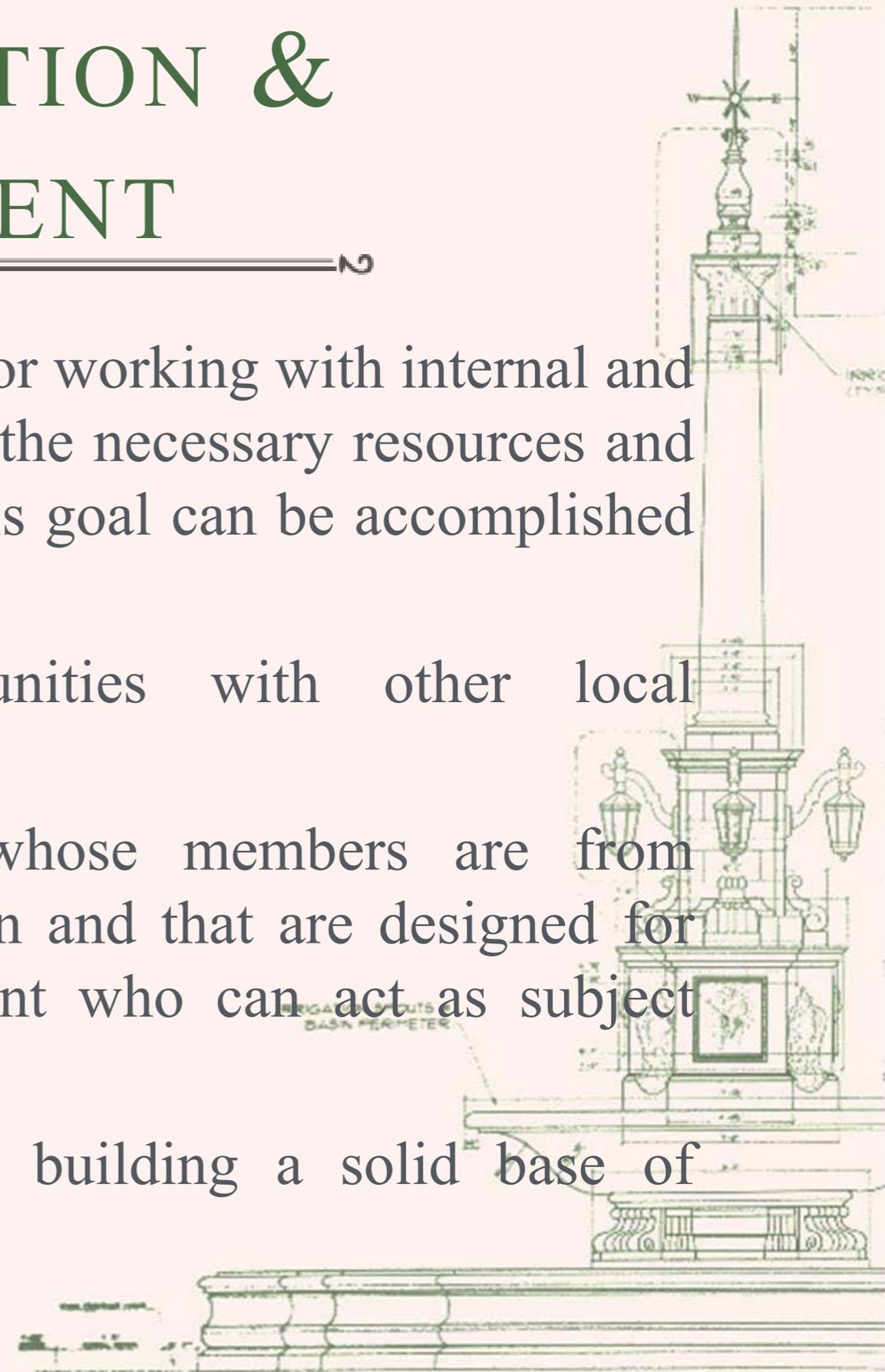


*Communication
and
Engagement*

COMMUNICATION & ENGAGEMENT

It is important to create a clear process for working with internal and external stakeholders in order to secure the necessary resources and support for the strategic objectives. This goal can be accomplished by the following:

- Establishing collaboration opportunities with other local agencies.
- Developing agile teams—groups whose members are from functions throughout the organization and that are designed for rapid experimentation and adjustment who can act as subject matter experts with the solicitations
- Improving supplier relationships & building a solid base of available sources



A photograph of a stone building with a large arched doorway. The building is surrounded by lush tropical vegetation, including palm trees and various green plants. The scene is set outdoors with a clear sky. The text is overlaid on the left side of the image.

*Adapting
Processes to
Support the
Strategy*

PROCESSES

Implementing smart programs, processes and policies is directly linked to success the organization's strategic plan and goals. To accomplish this we will:

- Consistently ensure policies and procedures in place accurately reflect the rules of engagement for any action
- Implement innovation into conducting procurements (“think out-of-the box”) while considering the city brand and image of excellence.
- Expand the focus to incorporate environmental issues, national emergencies, climate change and other factors

